



GMPA

Global Migration Policy Associates
An International research, policy development,
advisory services and advocacy group

GMPA SUMMARY ACTIVITY REPORT **2018**

About GMPA

GMPA is a unique network among migration experts in all regions of the world. Its Associates reflect diverse academic and practical disciplines addressing multiple aspects and impacts of migration. Members possess knowledge, experience and commitment to human rights needed to challenge the rationale that exclusion is the collateral cost for national and international development.

Global Migration Policy Associates support, encourage and generate knowledge and analysis for a broad-based international defence of the rights-based approach. It challenges and articulates an alternative to the instrumental cost-benefit logic of social analysis, of "human resource management" and of 'migration management' that have become predominant, including among those who consider themselves humanitarian in their worldview. In order to 'make a difference' in this context, GMPA seeks to articulate knowledge and analysis independent of the dominant framework while supporting partner mobilization and activities.

GMPA conducts its activity with financial and other resources from modest member dues and project funding for research, advisory, and training activities. GMPA has never received external grant or other funding to sustain core operations and administration, instead 'supporting itself' by *pro-bono* voluntary staff work by member Associates and *cooperants*. It thus retains an ability to function independently of agendas, grant conditionalities, and funding cycles of other international or national institutions, philanthropic foundations, or governments.

GMPA's comparative advantage

We represent and give life to a rights-based agenda rooted in advocacy, practice and the experience of migration worldwide. We give emphasis to migrants as human beings first and foremost, addressing discrimination and equality of treatment for all migrants and immigrants. We offer alternatives to emphasis on migrants as "agents of development" who are praised for their utilitarian value but encouraged to trade away universal rights in exchange for presumed development gains. We uphold human rights, democratic approaches and social justice as defining principles for migration whether temporary or permanent, and we promote leadership and action by government, social partners, civil society and migrant communities.

GMPA activity in 2018 focused on all areas of its competence: (a) **research, analysis and knowledge building** –notably on *cities welcoming migrants and refugees*, on BLAs -Bilateral Labour Agreements, cooperating in 11 national studies in Europe on migration and development, and conducting a migration situation assessment on Afghanistan; (b) **training** at the ITCILO centre in Turin on BLAs including developing a pioneering course for labour attaches; (c) conducting professional **evaluations** of European/EU international cooperation programmes, and (d) **policy advisory, advocacy, and knowledge sharing** at multiple international conferences in Africa, Asia and Europe. GMPA Associates also provided (e) **professional technical support** for organizing and for rapporteuring at several global events.

I. Main GMPA Research and evaluation activity in 2018:

1. GMPA team additional research, revision, addressing peer reviewers comments on the draft of a comprehensive **City Practitioners Handbook on Welcoming Migrants and Refugees** (forthcoming), to be published by/with UNESCO.
2. In 2018, a GMPA team (Olga Kadysheva, Patrick Taran, Piyasiri Wickramasekara, Tara Thomas) contributed research, writing and editorial support to **11 Caritas national studies in EU countries** (*Austria, Belgium, Bulgaria, Czech Republic, Germany, Italy, Netherlands, Portugal, Slovakia, Slovenia, and Sweden*) on **migration and development** tying migration to the Sustainable Development Agenda (published in 2019). GMPA cooperated in development of structure/outlines, identifying relevant literature and data sources, revision, editions and comments on 3 drafts of each national report. Team members conducted consultative missions to Brussels (January) and Lisbon (June). The work was under contract with Caritas Europa *MIND (Migration. Interconnectedness. Development)* project financed by the European Commission (DG DEVCO).
3. **Mid-Term Evaluation of the EU-Africa MMD Support Project** (October 2017-July 2018). Patrick Taran was Team Leader with evaluation expert **Anna Ohannessian Charpin**; a thorough mid-term evaluation (MTE) of the European Union funded MMD Support Project implemented by International Centre for Migration Policy Development (ICMPD). The evaluation covered the first two years 2016 and 2017 of the four years Support Project period. The evaluation entailed work over seven months in 2018 (following three in 2017) for data assessment, stakeholder interviews, thematic and senior officials meetings, analysis of findings, and preparation and revisions of report and recommendations. The activity included missions by GMPA team members to Addis Ababa, Brussels, Khartoum, Rome, and Vienna.
4. **Program and project evaluation of Expertise France-coordinated MEETAfrica - Mobilisation Européenne pour l'Entrepreneuriat en Afrique.** (April to September 2018). Patrick Taran was Team Leader with evaluation expert Anna Ohannessian Charpin for the External Final Evaluation of the Expertise France/EU MEETAfrica programme, 1st phase: a 2 year project of Expertise France, IRD (France) and GiZ (Germany) supported by France and EU-Africa MMD, *a pilot programme to prepare and support skilled African expatriates in Europe to establish high-tech/innovative start-ups in countries of origin in Maghreb and West Africa*. The evaluation was conducted April to September, including field interview missions to Mali and Tunisia, under a GMPA contract with Expertise France.
5. **Research and evaluation of Bilateral Labour Agreements (BLAs) and development of manuals on minimum standards, assessment and good practices** consistent with ILO standards, globally and in the Asia region (2015-2018), by GMPA Vice-President Piyasiri Wickramasekara. Activity in 2018 in cooperation with ITC Turin training courses included: (a) Development of Training Modules for Bangladeshi Labour Attachés (Desk work, August) and (b) Negotiating Bilateral Labour Agreement: developing an interactive online tool (December).
6. **Research and preparing a Situation Assessment and draft policy documents on Afghanistan** in development of comprehensive national migration policy. Research conducted by the Afghanistan CMP expert preparatory team¹: Patrick Taran, international expert in cooperation with Sayed Askar Mousavi and Mohammad Jawad Shahab, Afghan expert team members, with research contributions by GMPA team Meera Jhogasundram, Olga Kadysheva and Tara Rose Thomas, under auspices of the *International Centre for Migration Policy Development* (ICMPD).
7. **Revision, additions and updating** of the *Migration and SDGs Matrix: The Sustainable Development Goals and Migrants/Migration: Relevant SDGs, Implementation Actions, Realization Measurement Indicators and Rationales for Inclusion*. (GMPA, 2018). Version 3.4. <http://www.globalmigrationpolicy.org/articles/development/SDGs%20Migration%20actions.%20indicators%20V3.4%20GMPA%202018.pdf>

¹ *Sayed Askar Mousavi*, Professor of Social Sciences, Islamic Azad University, Kabul; *Mohammad Jawad Shahab*, Assistant Professor, Faculty of Economics, Kabul University; *Meera Jhogasundram*, GMPA Fellow; *Olga Kadysheva*, GMPA Associate, and *Tara Rose Thomas*, GMPA Research Associate.

II. GMPA Participation in conferences, meetings, workshops and other events in 2018

1. Participation by Patrick Taran in the launch of the **OECD-ILO** report: “**How Immigrants Contribute to Developing Countries’ Economies**”, 24 January 2018 at the OECD Conference Centre in Paris.

2. **MIND Network Synergy Meeting**, 23-26 January, Brussels. Organised by Caritas Europa and Caritas Austria with participation of 10 other national partners. Presentation by Patrick Taran and Olga Kadysheva of structure of Common Home Publications, facilitation of discussion, communication with national partners and organisers.

3. **Launch of the first global manual on migration, health, human rights and HIV & AIDS Promoting a Rights-based Approach to Migration, Health, and HIV and AIDS: A Framework for Action** –prepared by GMPA-- at the ILO, Geneva, 14 February 2018. *See feature event, p.13.*

4. Patrick Taran and associate expert Anna Ohannassian Charpin conducted a one week consultative interview mission to Addis Ababa 18-22 February for the **mid-term Evaluation of the EU-Africa Migration Mobility Development** partnership. The mission agenda included meetings with multiple African Union department executives, the EU mission to the AU, and several AU member country diplomatic representatives to discern and document the ‘African side’ views on the partnership implementation. *(See feature activity brief below, p 17)*

5. Expert presentation by Patrick Taran at the **NGO Committee on Status of Women Forum Women and Global Migration**, UN Geneva, 23 February. See brief story in WFWPI Newsletter, Summer 2018, p. 3&10 at:

<https://static1.squarespace.com/static/5bbe23b18dfc8c0bce463f1b/t/5c09e3b5758d46b0f26228d2/1544152048594/WFWPISummer2018.pdf>

6. GMPA co-organised the **Seminar on Protecting Human Rights of All Migrants in Central Asia** with the International Federation of Human Rights (**FIDH**) and International Trade Union Confederation (**ITUC**), held 27 February 2018 at ILO in Geneva. Speakers included human rights and migrants researchers from Kazakstan, Kyrgyz Republic and Tajikistan, as well as Anton Leppik, ITUC; Léa Samain-Raimbault, FIDH; and Patrick Taran, GMPA.



In the photo: Anton Leppik, ITUC; Léa Samain-Raimbault, programme officer on migrants’ rights in Central Asia, FIDH; Patrick Taran, President, GMPA. Credit: Meera Jhogasundram/GMPA

INVITATION

“PROTECTING HUMAN RIGHTS FOR ALL MIGRANTS IN CENTRAL ASIA”

ORGANIZED BY

fidh

CO SPONSORED BY

GMPA

IN COOPERATION WITH

ITUC OSI HR

MODERATOR
ANTON LEPPIK, ITUC-PERC
PAN-EUROPEAN REGIONAL
COUNCIL OF THE ITUC

INCLUDING A PRESENTATION
OF AN UPCOMING FIDH
SYMPOSIUM ON THE
SITUATION OF KYRGYZ
MIGRANT WORKERS IN
KAZAKHSTAN

27 FEBRUARY // 9 AM - 12:30PM //
ILO BUILDING - ROOM IV R3
4, ROUTE DES MORILLONS, GENEVA

7. **Training of Trainers on refugee integration "Creating Welcoming Societies"** organised by ICMPD-International Center for Migration Policy Development in Armenia [with Caritas Europa & GMPA]; the training was prepared, led and delivered by Patrick Taran of GMPA and Shannon Pfohman of Caritas Europa, for national government and civil society stakeholders involved in reception, resettlement, and integration of refugees arriving in Armenia, many of whom are persons of Armenian ancestry displaced from Syria. It was held in Yerevan, Armenia, 5-6 March 2018.



Photo (L to R): Patrick Taran, President, GMPA; Shannon Pfohman, Policy and Advocacy Director, Caritas Europa; Carel Hofstra, team leader, Support to Migration and Border Management in Armenia (MIBMA), ICMPD

8. Presentation by Patrick Taran at the panel: *From exclusion to inclusion: policy ideas for portable rights* in a global perspective at the **York consultation on Mobile citizens, portable rights: Social and political inclusion of internal migrants**. May 9, University of York, UK. See event news posting on University of York website at: <https://www.york.ac.uk/yarn/news-events/2018/09-05-mobile-citizens-indrajit-roy/>

9. Presentation of papers by Associates Tamirace Fakhoury, Olga Kadyshcheva, Nicola Piper, and Patrick Taran at the International Workshop: **Regional & Local Migration Governance: Building Block of Global Initiatives**, University of Geneva, 22-23 June. GMPA Research Associate Tara Thomas also attended. See program at: https://www.unige.ch/gsi/files/3915/2941/8364/A5_Migration_21-230618.pdf

Papers presented by GMPA Associates:

- *Regional mobility, freedom of movement regimes and political-economic challenges*, Patrick Taran, Global Migration Policy Associates
- *Contestation in transregional migration governance: the case of Syria's displacement*, Tamirace Fakhoury, Lebanese American University
- *The primacy of city/local governance on migration: challenges and ways forward*, Olga Kadyshcheva, Global Migration Policy Associates, formerly Associate Professor, Finance University of the Russian Federation.



Group photo of speakers at the conclusion of the conference *Regional & Local Migration Governance*, University of Geneva, 22-23 June 2018. Credit: Tara Thomas/ GMPA.

10. **MIND project mission to Lisbon, consultations with government, church and civil society stakeholders**

Olga Kadyshcheva, Patrick Taran and Tara Thomas conducted a consultative mission to Lisbon, Portugal, 5 to 9 June, accompanied in part by GMPA Associate Pedro Gois (author of the Portugal national MIND report), to support and refine research and co-convene stakeholder consultations towards the national *Common Home -- Migration and development in Portugal* study and publication. The team met with officials of Catholic organizations concerned with migrants and refugees: Caritas Lisbon, Caritas Portugal, Catholic Migration Services the Conference of Bishops and Jesuit Refugee Services; with the delegate of Santa Casa de Misericórdia, on behalf of the joint civil society *Platform for Aid to Refugees* and with the Aga Khan Foundation-Portugal. Met with officials of the High Commission for Migration (*Alto Comisionado para as Migrações-ACM*) visited the Lisbon refugee and migrant reception centre and held a broad exchange consultation with high level officials of the Ombudsman Office; the General Directorate for Health; the Ministry of Internal Affairs – Directorate for Community Funds; the *Provedoria da Justiça* (Public Defenders Office), the Foreigners and Frontiers Service; the State Secretary for Portuguese Communities Division for Cultural and Association Support; and the Institute for Employment and Professional Training (IEFP).

11. Interactive Lecture on *Civil Society in Migration Governance* for the students of **Global and Regional Migration Governance Summer School 2018**, organised by University of Geneva. Held at GMPA office, June 27. Presentation by Patrick Taran with contributions by Olga Kadyshcheva and Tara Thomas.



Group photo of participants and presenters at the lecture by GMPA team for the University of Geneva *Global and Regional Migration Governance Summer School 2018*, 27 June 2018. Credit: Tara Thomas/ GMPA.

12. Patrick Taran and Anna Ohannessian Charpin, Evaluation Expert, conducted all-day meetings in Paris on 4 June to set up the evaluation of the EU-supported **MEETAfrica Mobilisation Européenne pour l'EntrepreneuriaT en Afrique** programme, conducted by GMPA under a contract with Expertise France. The day-long consultation elaborated the Terms of Reference and the programme for the evaluation with executives of three of the four MEETAfrica partners: *Campus France*, *Expertise France*, *IRD-Institut de recherche pour le développement/ National Institute for Research on Development*. (See feature activity p.17)

13. In mid-June, Anna Ohannessian Charpin, Evaluation Expert for the GMPA-conducted evaluation of the **MEETAfrica** programme, visited Frankfurt, Germany for extensive consultations with the 4th partner agency, *GIZ-CIM -Centre for International Migration* of the German development cooperation agency GIZ. She also conducted an evaluation mission to Marseille, France, for in depth interviews with *MEETAfrica* partners and entrepreneurial project supporting agencies Expertise France, IRD, and Marseille Innovation.

14. Patrick Taran conducted an **evaluation** field review visit to **Tunisia** 8-10 July to meet officials of the national *Agence de Promotion de l'industrie et de l'innovation* (Agency for the Promotion of Industry and Innovation) and the *Office Française de l'immigration et de l'intégration* (French Office of Immigration and Integration Tunisia office) as well as to conduct documentary visits to sites of two migrant entrepreneurial projects supported by the **Expertise France/EU MEETAfrica programme**. These were *Sunrise Panels*, a start-up in **Bizerte** set up by M Hamrouni Chams to manufacture locally designed modular building siding panels for the national construction market otherwise dependent on imports, and *Zaafrania* in the **Tébourba** region, an innovative agricultural start-up by Ms. Khaoula Ben Baaziz re-introducing saffron production in the country –two centuries ago the world's pre-eminent producer.

15. Anna Ohannassian Charpin, Associate Evaluation Expert, conducted a field documentary visit 8 to 11 July for the **MEETAfrica** programme to **Bamako, Mali**, meeting with referents in entrepreneurship projects as well as the *Mali Disapora Hub*, the *Ministry of Maliens Abroad*, and the national *Agence pour la Promotion de l'Emploi des Jeunes* (Agency for the Promotion of Youth Employment).

16. Piyasiri Wickramasekara, GMPA Vice-President was lead trainer with Vincent Williams of South Africa at the **ILO-ITC training course *Negotiating Bilateral Labour Agreements*** (9-13 July, Turin). The course purpose is to “increase the potential of BLAs to improve governance of labour migration, promote and protect the rights of migrant workers, and enhance migration and development linkages. This course aims also to reinforce the negotiation skills and techniques of officials who may work in the adoption and follow up of bilateral and/or multilateral agreements”. https://sure.ilo.org/wp-content/uploads/2018/09/Negotiating-bilateral-labour-agreement_Flyer_EN_Booklet.pdf (See *feature activity* below, page 14.)

17. GMPA Associates Ahmadou Tall and Patrick Taran were speakers at International Seminar on Migration “*Migration internationale et enjeux du marché du travail*”, organised by Commission chargée de l'Emploi et des Relations Professionnelles of CESE (**Conseil Economique, Social et Environnemental**) of **Morocco**, held in **Rabat**, Morocco, 11 July 2018. Associate Abdelhamid El Jamri, a member of the CESE, was lead co-organizer.



Patrick Taran and Ahmadou Tall speaking at International Seminar on Migration “*Migration internationale et enjeux du marché du travail*”, Rabat, Morocco, 11 July 2018. Photo tweeted by Najlae B.B.

18. Evalyn Tennant, GMPA Associate, attended during the course of 2018 several *Global Compact for Safe, Orderly and Regular Migration* negotiations sessions under GMPA's ECOSOC observer auspices, and worked with other civil society networks of which GMPA was a member: the Global Coalition on Migration and the international Women In Migration Network (WIMN).

19. Patrick Taran, GMPA President, gave a keynote speech at the **International Workshop on Strategies for Combating Human Trafficking**, held in **Taipei, Taiwan** 25-26 July 2018 and visited program sites, visiting with a *marginal village* community Chia Yi town, and in Taichung (Taiwan's 2nd largest city) met with migrant workers and new immigrants from South East Asian countries and gave a lecture to Taichung University students.

(See *feature event* below, page 16.)



Photo: Patrick Taran, GMPA President, keynote speaker at the **International Workshop on Strategies for Combating Human Trafficking**, Taipei 25-26 July 2018. Photo tweeted by Jorge Tigno.

20. GMPA President, Patrick Taran was Conference Rapporteur, Co-Facilitator and expert presenter at the **AU-ILO-IOM JLMP Workshop for the Development of a Training and Capacity Building Plan on the Role of Labour Institutions and Migration Authorities/Agencies on Labour Migration Governance** (2018-2020). **Casablanca, Morocco**, 26-28 September 2018. The AUC organised the workshop with the support of GIZ and the involvement of ILO and IOM. Final Report at <https://au.int/ar/node/36512>, https://au.int/sites/default/files/documents/36512-doc-final_report-jlmp_capacity_building_wsp-casablanca.pdf (See *feature event* below on page18)

21. Piyasiri Wickramasekara was co-lead trainer at the **ITC ILO Training “Adopting a fair and effective governance of labour migration and mobility: A core-training course for IGAD and its Member states**, 15-19 October 2018, **Entebbe, Uganda**. The main objective of the training was to build the capacity of key stakeholders and actors involved in migration governance in the IGAD region (Djibouti, Ethiopia, Kenya, Somalia, South Sudan, Sudan and Uganda) for improving opportunities for regulated labour mobility in the Region. 24 participants from the six IGAD countries from ministries of labour, migration/immigration and foreign affairs and the IGAD Secretariat attended the training course. The GMPA resource person delivered lectures on strengthening the linkages between employment and labour migration policies, facilitating labour mobility in regional integration areas, and key issues & good practices in bilateral and multilateral labour agreements. (See *feature activity* below, page 14)

22. GMPA Associates Ahmadou Tall and Patrick Taran were speakers at the International Seminar « **Le rôle des Conseils Economiques et Sociaux et Institutions Similaires et Parlements d’Afrique face aux nouveaux défis de la migration** » (*The Role of Parliaments and Economic and Social Councils and Similar Institutions in Africa in Facing the New Challenges of Migration*) held in **Rabat**, 30-31 October 2018. The event was co-organized by GMPA Associate Abdelhamid El Jamri --a member of the Moroccan national Economic, Social and Environmental Council - ESEC together with the Parliament-House of Representatives of Morocco. The event brought together some 60 presidents and chief executives of 28 African national Economic and Social Councils. The Programme and text of opening speech of the Speaker of the Moroccan House of Representatives available on line under "News" at: <http://www.chambredesrepresentants.ma/en>



Opening Session of the Conference *Role of Parliaments and Economic and Social Councils and Similar Institutions in Africa Facing the New Challenges of Migration*, Rabat, 30-31 October 2018

23. **IFOR Conference on Migration**, held in Catania, Sicily (Italy) 2-3 November 2018. Patrick Taran made a plenary presentation *Migration, Human Rights and Development Global Challenges for Societies and for Governance in the 21st Century* at the annual international conference of the International Fellowship of Reconciliation -IFOR. Addressing international migration was the feature theme.

24. **Training on Negotiation of Bilateral Labour Agreement for Ethiopian Officials** from Missions in the Middle East, Senior Officials from Ministry of Labour and Social Affairs, Ministry of Foreign Affairs and Social Partners and review performance of the Missions in regard to Protection of Ethiopian Migrants in the Middle East, 12 – 17 November 2018. The training conducted by Piyasiri Wickramasekara aimed at improving the capacity of Ethiopian Diplomats and Senior Officials on negotiating bilateral labour agreements and understand the potential and challenges in such agreements. The course covered both technical issues and challenges in BLAs as well as negotiation skills and techniques, operational and implementation challenges, BLAs in practice and how to make them work.

25. GMPA officers Patrick Taran and Olga Kadysheva participated and commented in plenary discussion at the **Europe region annual Round Table conference of the Union of International Associations-UIA** (of which GMPA is a member) held at the Lyon Convention Centre on 15-16 November. Participants were 127 people representing 96 organizations, associations and offices, from 27 countries. Overview report, list of participating associations, photos, and texts of presentations available at: <https://uia.org/roundtable-europe-2018>

26. Piyasiri Wickramasekara was co-lead trainer at the **ILO-ITC training course “Strengthening labour attaché services for better governance and protection of migrant workers”** held 26-30 November in Turin, Italy. This pioneering course was designed for Bangladeshi officials in missions in Gulf Cooperation Council countries to improve their capacity to deal with migrant protection, bilateral negotiations and promoting overseas employment opportunities. (See *Feature Activity* below, page 14.)

27. Patrick Taran, GMPA President, was plenary speaker at the **global Parliamentary Conference on Migration** organized by the **Inter-Parliamentary Union (IPU)** and the **Parliament of the Kingdom of Morocco**, held 6-7 December 2018 in the Parliament building in Rabat. The event was held on occasion of the adoption by government representatives of the Global Compact for Safe, Orderly and Regular Migration the following days in nearby Marrakesh. Text of the Global Migration Policy Brief/Presentation ‘Migration, Development, Integration & Human Rights: Global Challenges in the 21st Century’ is available at: <https://www.ipu.org/event/parliamentary-conference-migration-in-lead-up-adoption-global-compact-migration/documents>
(See *feature activity* below, page 19.)

28. Evalyn Tennant, GMPA Associate, was *Rapporteur* for the Theme 1 *general discussion Responding to the Drivers of forced displacement, including due to climate change and environmental degradation* on 4 December and the *Commitments* session on 6 December **at the GFMD civil society days forum on migration in Marrakesh, Morocco**. The civil society days preceding the Intergovernmental Conference that adopted the Global Compact on Safe, Orderly and Regular Migration. Evalyn was also co-facilitator of a networking lunch on **Civil society models of engagement in global governance of migration** at the Civil Society Days. See full program at: http://www.madenetwork.org/sites/default/files/GFMD%20programme%20for%20CS%202018%20FINAL_0.pdf

Evalyn also participated in preparatory organizing activity for the **Marrakesh Civil Society Days** events under auspices of the Global Coalition on Migration and the international Women In Migration Network (WIMN).

29. Participation and panel discussion commentary by Patrick Taran at the **“The Collective Right to Education” symposium. A Conference of cities** organized by the City Council of Barcelona on 12 December in Barcelona.

30. Presentation by Patrick Taran at Panel Discussion 3 ‘Policy levers and areas for targeted policy support’ at **International Expert Meeting “Public policies Supporting the Right to Education of Refugees”**, Barcelona, 13-14 December. The expert meeting was co-organised by UNESCO, UNHCR, the Center for UNESCO of Catalonia, the Generalitat de Catalunya and the City Council of Barcelona, to draw attention to the importance of all refugees enjoying equal access to an education of good quality. See UNESCO Working Paper on Education Policy 8 **Enforcing the right to education of refugees: A policy perspective** (UNESCO, 2019) resulting from the Expert Meeting:

<https://www.gcedclearinghouse.org/sites/default/files/resources/190208eng.pdf>

Expert meeting Concept note and agenda at:

https://en.unesco.org/sites/default/files/supporting_the_right_to_education_of_refugees-unesco_expert_meeting-2018_12_13-14-en.pdf



Photo: participants at the **International Expert Meeting “Public policies Supporting the Right to Education of Refugees”**, Barcelona, 13-14 December.


31. Participation and oral commentary in plenary by Patrick Taran at the OSCE Economic and Environmental Activities (OCEEA) event for diplomats: **“Promoting a multi-stakeholder approach for the effective socio-economic integration of migrants”** on 18 December 2018 in Vienna to mark International Migrants Day.

III. Publications including research papers, reports, and conference papers

by GMPA and by Associates credited in association with GMPA:

1. GMPA, 2018. Revised *Migration and SDGs Matrix: The Sustainable Development Goals and Migrants/Migration: Relevant SDGs, Implementation Actions, Realization Measurement Indicators and Rationales for Inclusion*. Version 3.4. Prepared by a GMPA team including Patrick Taran, with contributions by Mariette Grange (Global Detention Project), Eivind Hoffmann (formerly UDI-Directorate of Immigration, Norway), Andrei V. Korobkov (Middle Tennessee State University), Gabriela Neves de Lima (GMPA), Fay Lyle (Solidarity Center), and Marie Ullmann (GMPA), extensively elaborating on a matrix and elements originally prepared by Mihail Peleah, Programme Specialist on Green Economy and Employment, UNDP Istanbul Regional Hub.

<http://www.globalmigrationpolicy.org/articles/development/SDGs%20Migration%20actions,%20indicators%20V3.4%20GMPA%202018.pdf>



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The Sustainable Development Goals and Migrants/Migration

A Matrix regarding the UN 2030 Sustainable Development Agenda
Relevant SDGs and Targets, Rationales for Inclusion, Implementation
Actions, and Realization Measurement Indicators

A WORK IN PROGRESS: VERSION 3.4

In a consultative, evidence and rights-based approach, associates of Global Migration Policy Associates (GMPA) reviewed applicability of the 2030 Sustainable Development Agenda *across the board* to migrants, refugees and migration. We identified to date **45 Targets** and **3** specifically actionable **Goal statements** across **16** of the 17 **SDGs** that apply directly to migrants, refugees, returnees, potential migrants and migration-compelling situations.

The matrix below shows:

- (column 1) the SDG **goals and targets** that concern migrants and migration;
- (column 2) the **rationale** for the migration connection with that goal or target.
- (column 3) relevant **actions to achieve** these goals and targets regarding migrants, potential migrants, returning migrants and in some cases refugees and internally displaced persons, as well as conditions compelling migration and situations in migrant/refugee host countries;
- (column 4) **measurement indicators** and/or factors that require measurement to demonstrate baseline situations extent of existing relevant law, policy and/or practice; change over time in situation and/or conditions;

This matrix is a **work in progress** to ensure attention to migrants, refugees and displaced persons in the implementation of the 2030 Sustainable Development Agenda. It is intended as a resource guide in advocating and establishing specific actions and relevant measurement indicators for local, national and international implementation of the Agenda. We welcome suggestions identifying other relevant goals, targets and indicators for inclusion in this matrix. We also welcome suggestions to refining the text formulations across this matrix.

The matrix reflects five premises:

- 1) **All migrants, refugees, potential migrants, returning migrants, and stateless individuals are persons - rights-holding human beings**, subject to the formal international framework of human rights, labour standards and refugee protection. That normative framework stands as the universal and inalienable foundation for coherent effective and accountable governance under the rule of law.
- 2) **Migrants and refugees are actors in inclusive, participatory terms**. They are, and should be recognized as participant social, economic and cultural actors wherever they are at all times. Conversely they should never be excluded from opportunities for social and economic activity, and never confined in camps or detention facilities.
- 3) **Development –and its reference to migrants and refugees-- is holistic and multidisciplinary**, grounded in human development in human rights terms. This compels comprehensively addressing causes, consequences effects and opportunities of human mobility.
- 4) **The concept and term development encompasses social development, human development and cultural heritage** integrated with and complementary to economic development.
- 5) Application of the 2030 Sustainable Development Agenda to migration, migrant and refugee concerns provides a comprehensive and effective **agenda for governance of migration** overall, and specifically of *migration and development* at local, national and international levels.

1

2. Wickramasekara, Piyasiri (assisted by L.K. Ruhunage). **Core elements of a bilateral agreement or a memorandum of understanding on labour migration.** International Labour Organization, Dhaka, 2018.

https://www.ilo.org/wcmsp5/groups/public/---asia/---ro-bangkok/---ilo-dhaka/documents/publication/wcms_638921.pdf

3. Wickramasekara, Piyasiri (assisted by L.K. Ruhunage). **Assessment guide for bilateral agreements and memoranda of understanding on labour migration with special focus on Bangladesh.** International Labour Organization, Dhaka, 2018.

https://www.ilo.org/wcmsp5/groups/public/---asia/---ro-bangkok/---ilo-dhaka/documents/publication/wcms_683744.pdf

4. Wickramasekara, Piyasiri (assisted by L.K. Ruhunage). **Good Practices and Provisions in Multilateral and Bilateral Labour Agreements and Memoranda of Understanding.**

International Labour Organization, Dhaka, 2018. https://www.ilo.org/wcmsp5/groups/public/---asia/---ro-bangkok/---ilo-dhaka/documents/publication/wcms_683740.pdf

5. Wickramasekara, Piyasiri, Evalyn Tennant and Patrick Taran. **Engaging the Diaspora and Migrant Workers for Home Country Development: Diaspora Finance and Remittances – Chapter 3** in: ADBI – OECD – ILO (2018) **Labor Migration in Asia: Increasing the Development Impact of Migration through Finance and Technology.** A joint publication by Asian Development Bank Institute, Organisation for Economic Co-operation and Development, and International Labour Organization. <https://www.adb.org/publications/labor-migration-asia>

6. **Migrant Women, Women Migrant Workers. Crucial challenges for advocacy, services and action.** Briefing note by Patrick Taran for the NGO CSW FORUM Women and Global Migration: Root Causes and Innovative Solutions, Geneva, 23 February 2018.

<http://www.globalmigrationpolicy.org/articles/gender/Women%20migrants%20Brief%20NGO-CSW%20Forum%20Women%20&%20Global%20Migration%2023Feb2018.pdf>

7. **The primacy of city/local governance on migration: challenges and ways forward.** Paper by Patrick Taran and Olga Kadysheva, presented at the Regional & Local Migration Governance Workshop, University of Geneva, 22 June 2018.

<http://www.globalmigrationpolicy.org/articles/governance/City-local%20migration%20governance%20Taran&Kadysheva%20UNIGE%20SuS%202018.pdf>

8. **Regional mobility, freedom of movement and integration for sustainable development and governance worldwide: political-economic challenges, contentions and responses.** Paper by Patrick Taran, presented at the International Workshop: *Regional & Local Migration Governance: Building Block of Global Initiatives*, University of Geneva, 22-23 June.

<http://www.globalmigrationpolicy.org/articles/governance/Regional%20Migration%20Governance%20TARAN%20UNIGE%2018jun2018.pdf>

9. **Contestation in transregional migration governance: the case of Syria's displacement,** research paper by **Tamirace Fakhoury**, Lebanese American University (GMPA Associate) at the International Workshop: *Regional & Local Migration Governance: Building Block of Global Initiatives*, University of Geneva, 22-23 June.

10. **Civil Society in Migration Governance.** Lecture paper by Patrick Taran at the Global and Regional Migration Governance Summer School 2018, University of Geneva, 27 June 2018 (presented at GMPA office)

11. **Migration, development and governance: labour and skills mobility, international standards and comprehensive migration policy for Taiwan.** Keynote address by Patrick Taran for the Taiwan International Workshop on Combating Human Trafficking, Taipei, 25-26 July 2018. <http://www.globalmigrationpolicy.org/articles/governance/Migration-Immigration-governance%20&%20THB%20Taiwan%20brief%20TARAN%20jul2018.pdf>



12. **Final Report** of the **Workshop for the development of a training and capacity building plan on the role of labour institutions and migration authorities/agencies on labour migration governance** (2018-2020). IOM-AU-ILO, Casablanca, Morocco, 26-28 September 2018. Prepared by **Patrick Taran**, Workshop Co-Facilitator; with contributions from Lotfi Slimane, Workshop Co-Facilitator; Migration Expert, Université de la Manouba, Tunis; and Evelyne Nkeng Peh, Migration Advisor, GIZ support to AU on Migration and Displacement. Final report at:

https://au.int/sites/default/files/documents/36512-doc-final_report-jlmp_capacity_building_wsp-casablanca.pdf



13. Evalyn Tennant (GMPA) and Christian Wolff: **Civil society and the struggle for a rights-based global compact** in **Global Social Policy**, Volume 18, number 3, pp 343-348. Sage Publications, October 2018. <https://doi.org/10.1177/1468018118799417>

14. Conference address: **Migration, Human Rights and Development: Global Challenges for Societies and for Governance** by Patrick Taran at the IFOR (International Fellowship of Reconciliation) Conference on Migration, Catane, Sicily, 2-3 November 2018.

15. **Migration, development, integration & human rights: Global challenges in the 21st century**. 'A global migration policy brief for the Global Parliamentary Consultation on international migration and the global compact on migration', organized by the Inter-Parliamentary Union and the Parliament of the Kingdom of Morocco, Rabat, Morocco 6-7 December 2018. <https://www.ipu.org/event/parliamentary-conference-migration-in-lead-up-adoption-global-compact-migration#event-sub-page-documents/>

16. 'Policy levers and areas for targeted policy support.' Presentation by Patrick Taran at Panel Discussion 3 at **International Expert Meeting "Public policies Supporting the Right to Education of Refugees"**, Barcelona 13-14 December.

2018 Feature Event

Launch of the first global manual on migration, health, human rights and HIV & AIDS ILO, Geneva, 14 February 2018

Promoting a Rights-based Approach to Migration, Health, and HIV and AIDS: A Framework for Action

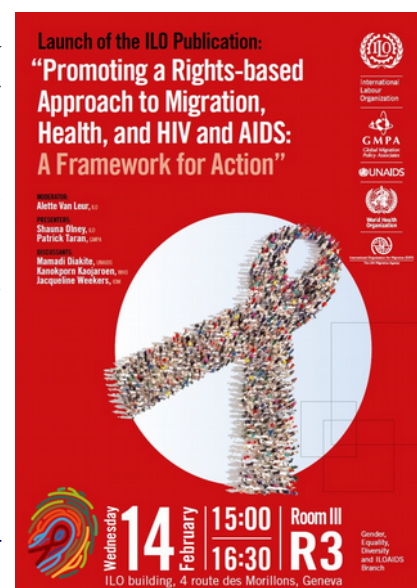
Promoting a Rights-based Approach to Migration, Health, and HIV and AIDS: A Framework for Action (ILO, 2017) is the first ever comprehensive report on the intersection of migration and health – a concern of communities and countries worldwide.

More than a report, it lays out – for the first time – the full 'integrated policy agenda' for action and cooperation to enable all migrants' rights to health and to ensure healthy communities everywhere.

The report provides detailed attention to HIV and AIDS and other disease risks faced by migrants, proposing globally applicable migration and public health policy responses and practical action.

It features a large collection of 'good practice' examples showing what communities, governments, NGOs and other actors are doing to implement the integrated migration, health and HIV agenda.

Available at: http://www.ilo.org/wcmsp5/groups/public/---dgreports/---gender/documents/publication/wcms_605763.pdf



The launch event was co-organized by the GMPA team in collaboration with ILO. The publication was researched and written by Patrick Taran (Global Migration Policy Associates) with the assistance of GMPA team members Arnaud Bertin, Fangzhou Liang, Beier Lin, Gabriela Neves de Lima, Evalyn Tennant, and Marie Ullmann, and finalized by Margherita Licata at the ILOAIDS Branch.



Photo: launch event speakers and co-organisers (L to R): Jacqueline Weekers (IOM), Margherita Licata (ILO), Patrick Taran (GMPA), Alette Van Leur (ILO), Shauna Olney (ILO), Mamadi Diakite (UNAIDS), Syed Mohammad Afsar (ILO). Photo by Olga Kadyшева/GMPA

News coverage of the launch event:

UN TV: 1.57 minute story posted on UN AV library:

<https://www.unmultimedia.org/avlibrary/asset/2093/2093140/>

IOM: IOM Joins Launch of ILO Publication Promoting Rights-based Approach to Migration, Health and HIV, AIDS: <https://www.iom.int/news/iom-joins-launch-ilo-publication-promoting-rights-based-approach-migration-health-and-hiv-aids>

Photos on GMPA Facebook: <https://www.facebook.com/media/set/?set=a.213834885305513&type=3>

Feature activity 2018

Knowledge-sharing and training activities with the International Training Center of the ILO (ITCILO)

Piyasiri Wickramasekara, GMPA Vice-President, was co-lead trainer at the **ILO-ITC training course "Strengthening labour attaché services for better governance and protection of migrant workers"** held 26-30 November, 2018, in Turin, Italy. This was the first labour attaché course introduced by the ILO Turin Centre. Piyasiri Wickramasekara of GMPA developed the course and also acted as a core trainer for the course. The overall objective of the training module was to enhance the capacity of Labour Attaches for supporting the protection of their migrant workers in destination countries, promotion of overseas employment for their nationals, and more effective dialogue and coordination with the host country concerning migration issues. This first course was specifically designed for officials of the Government of Bangladesh serving as labour attaches in missions of selected destination countries, Ministry of Expatriate Welfare and Overseas Employment and the Ministry of Foreign Affairs. A total of 20 participants joined the 5-day training course. The course covered a range of issues relating to the role of labour attaches, regional labour migration context, international normative foundations of migration, effective protection issues of migrant workers, conflict management and dispute resolution, labour inspection systems, negotiating bilateral agreements with destination country counterparts, and their monitoring, and promotion of labour market opportunities and reporting procedures. The GMPA resource person conducted a number of technical sessions and also actively interacted with the participants during question and answer sessions.



Piyasiri Wickramasekara, GMPA Vice-President was lead trainer with **Vincent Williams** of South Africa at the ILO-ITC training course ***Negotiating Bilateral Labour Agreements*** (9-13 July, 2018, Turin). The course objective was to "increase the potential of BLAs to improve governance of labour migration, promote and protect the rights of migrant workers, and enhance migration and development linkages, and to reinforce the negotiation skills and techniques of officials who may work in the adoption and follow up of bilateral and/or multilateral agreements."² This was the first course on Bilateral Labour Agreements organized by ILO-ITC. 29 participants representing government officials, and social partners from 14 countries from Africa, Asia and Europe joined the course. The course was delivered in English and French. The training package developed by the GMPA Vice President for Bangladesh under an ILO project formed the initial foundation for the course which was expanded to include negotiation skills. The course covered the following issues: definitions and concepts, evolution of BLAs in different regions, core elements, normative foundations, negotiation skills and techniques, BLA experiences and challenges, implementation, monitoring and evaluation. This was followed by a simulation exercise of a BLA among participants. The GMPA resource person conducted five plenary sessions and interacted with the participants in related questions-and-answers sessions. He also served as an expert for all sessions.

² https://sure.itcilo.org/wp-content/uploads/2018/09/Negotiating-bilateral-labour-agreement_Flyer_EN_Booklet.pdf



La négociation des accords bilatéraux de travail • Negotiating bilateral labour agreements

A9011107 • Turin (Italie / Italy), 9 – 13 / 07 / 2018

Training on Negotiation of Bilateral Labour Agreement for Ethiopian Officials from Missions in the Middle East, Senior Officials from Ministry of Labour and Social Affairs, Ministry of Foreign Affairs and Social Partners, and review performance of the Missions in regard to Protection of Ethiopian Migrants in the Middle East, 12–17 November 2018, Beirut, Lebanon. The training co-organized by the Ministry of Foreign Affairs of Ethiopia and the International Labour Organization brought together heads of Ethiopian missions in the Gulf Cooperation Council countries and Lebanon, labour attaches and high level officials of the Ministry of Labour and Social Affairs, Government of Ethiopia. The main objective of the training was to improve the capacity of Ethiopian Diplomats and Senior Officials the negotiation and monitoring and follow up of bilateral labour agreements with destination countries in the Middle East for effective protection of Ethiopian migrant workers.

The course covered technical and practical issues in BLAs and MOUs and negotiation skills and techniques. The GMPA expert prepared extensive training materials and conducted several modules: definitions and concepts, historical evolution of BLAs, BLA experiences in Africa and Asia, good provisions and practices in BLAs and MOUs, implementation and follow up and monitoring and evaluation of agreements. He also provided technical inputs throughout the one-week course and co-facilitated the sessions and group work and discussions.



The State Minister for Foreign Affairs, Government of Ethiopia, opening the course

Feature Event 2018

International Workshop on Strategies for Combating Human Trafficking, Taipei, 25-26 July 2018

Patrick Taran, GMPA President, gave a keynote speech today at the *International Workshop on Strategies for Combating Human Trafficking*, held in Taipei 25-26 July 2018. The National Immigration Agency invited Patrick to speak at the 2018 *international workshop for combating human trafficking* in Taipei, (Taiwan) July 25 to 27. The event is held annually, echoing the World Day against Trafficking in Persons, July 30. Some 200 people participated, representing various agencies from national and local government, social service agencies, academics, and NGOs along with international partners.

Attention was focused on migrant workers in the fisheries industry and in domestic work, where high levels of abuse –in some cases amounting to forced labour-- coincide with lack of inspection and enforcement of labour standards. Speakers included officials from the Department of State (MFA), Ministry of Labour, Fishery Administration, Cabinet Anti-TIP Task Force, National Immigration Agency, a member of the National Assembly and experts and executives from Anti-Slavery UK, Asian Association of Police Studies, Auckland University. ECPAT Taiwan, Freedom Network USA, Greenpeace Foundation, Nexus Institute and others from the EU, Hong Kong (SAR), Indonesia, New Zealand, Philippines & UK.



Group photo of international speakers and national government participants at the International Workshop on Strategies for Combating Human Trafficking, held in Taipei 25-26 July 2018.

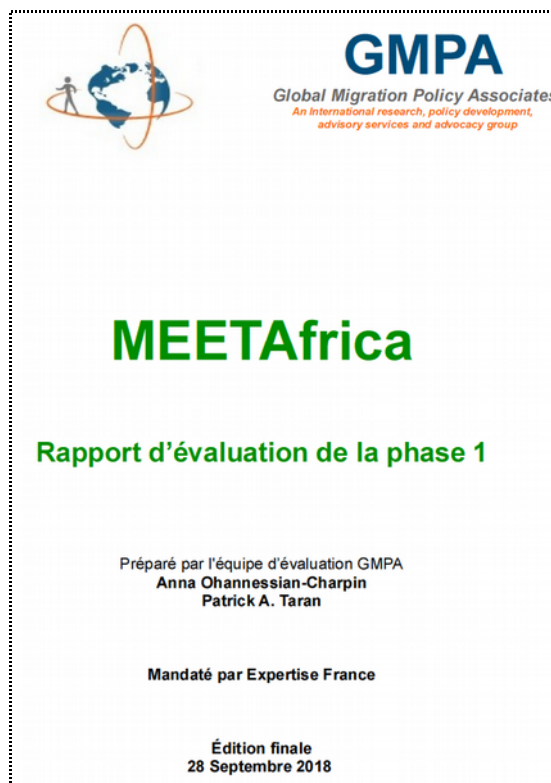
Intent and content of the address was to reposition the debate in context of migration for employment, need to recognize large demand for and presence of migrant workers from Asian countries in the dynamic Taiwan economy, who represent some 10% of the workforce. But many are concentrated in low skilled, inadequately protected and poorly remunerated jobs in many cases with little or no social protection and absence of employment security. The message emphasized that it is key to articulate a national policy and national legislation reinforcing protection and decent work for migrants in line with international standards –particularly on decent work-- as well as to strengthen policy and administration for rights-based safe, orderly and regular migration. Application and enforcement of labour standard in all employment is key. The message was manifestly well received by government officials and other participants. Discussion continued later with senior officials who suggested that further technical advisory services might be solicited from GMPA. Media coverage; news stories in: *Focus/ Taiwan Central News Agency (CNA)*, 25 July 2018: <https://focustaiwan.tw/society/201807250037> and *Taiwan Today*, 26 July 2018: <https://taiwantoday.tw/news.php?unit=2,6,10,15,18&post=138675>

Mr. Taran also conducted solidarity field visits arranged and hosted by **Li-chuan Liu Huang**, Assistant Professor, National Chung Cheng University. At **Chia Yi** town, visited a *marginal village* community center for active ageing (a university social responsibility project) and was special guest at a luncheon with local elderly participants in the village community. In **Taichung** (Taiwan's 2nd largest city) he visited a migrants' living area and talked with migrant workers and new immigrants from South East Asian countries and then gave a lecture to Taichung university students at a central city community center located at a central market building.

Feature activity: Evaluations

Program and project evaluation of *Expertise France-coordinated MEETAfrica -- Mobilisation Européenne pour l'Entrepreneuriat en Afrique* (2018)

Patrick Taran was Team Leader with evaluation expert Anna Ohannessian Charpin for the External Final Evaluation of the Expertise France/EU MEETAfrica programme, 1st phase: a 2 year project of Expertise France, IRD (France) and GiZ (Germany) supported by France and EU-Africa MMD, a pilot programme to select, prepare, coach and support skilled African expatriates in Europe to establish high-tech/innovative entrepreneurial start-ups in countries of origin in Maghreb and West Africa. The evaluation was conducted April to September 2018, including field interview missions to Mali and Tunisia, Mali, under a GMPA contract with Expertise France. The evaluation used OECD DAC criteria to assess context, relevance, effectiveness, efficiency etc. The main finding: the project had a strong initial success rate for laureats and project itself is relevant, unique, replicable and recommended for a 2nd phase and expansion to other EU-MS and African partners.



Mid-Term Evaluation of the EU-Africa MMD Support Project

(October 2017 to July 2018)

Patrick Taran was Team Leader with evaluation expert Anna Ohannessian Charpin; a thorough mid-term evaluation (MTE) of the European Union funded MMD Support Project implemented by International Centre for Migration Policy Development. The team applied OECD DAC evaluation criteria as a point of departure for analysing and assessing the implementation of the project. The evaluation period covered the first two years of the anticipated four years Support Project period, 2016 and 2017, the project contract between the EC and ICMPD having been signed in November 2015. The evaluation process entailed work over seven months in 2018 (following three in 2017) for data assessment, stakeholder interviews, attending meetings (thematic, senior officials meetings (SOM), analysis of findings, and preparation and revisions of report and recommendations. The activity included missions by team members to Addis, Brussels, Khartoum, Rome, Vienna. The project was contracted with Particip GmbH in Germany.

Feature Activity

Africa Workshop for Development of a Training and Capacity Building Plan on the Role of Labour Institutions and Migration Authorities/Agencies on Labour Migration Governance (2018-2020) Casablanca, Morocco, 26-28 September 2018

This constituent workshop for the development of a training and capacity building plan on the role of labour institutions and migration authorities/agencies on labour migration governance in Africa (2018-2020) took place in Casablanca in September 2018, with the participation of 70 high level delegates from national labour ministries, ministries of Foreign Affairs, Regional Economic Communities (RECs), labour union organizations, regional labour training intuitions in Africa, and international organizations; a majority of AU member countries were represented.

The intense three day consultation: reviewed the context of migration in Africa; highlighted the JLMP; identified labour institutions and stakeholders concerned; reviewed current migration training and capacity building activities in Africa; took stock of training and capacity building needs identified by participants; identified the main component areas for a comprehensive training curriculum; considered methodological approaches for the diverse constituencies and thematic topics; and began an inventory of existing places and opportunities for training in institutions, networks and Regional Economic Communities. The conference concluded with an identification of the steps forward in the process of elaborating the Africa-wide capacity building and training programme for labour institutions and social partners on migration and labour mobility.

The workshop conference was organized by the African Union Commission (AUC) in cooperation with the Morocco Ministry of Employment and Vocational Integration, and with the support of the Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ).



Photo: Workshop panellists, including Patrick Taran, GMPA; Vassily Yuzhanin, IOM; Miriam Boudraa, ITCILO; Lotfi Slimane, Université de la Manouba. Credit: ITCILO.

GMPA President Patrick Taran served as workshop **co-facilitator** --with **Lotfi Slimane**-- and as **Conference Rapporteur**. Patrick prepared the **Final Report** of the *Workshop* (with contributions from Lotfi Slimane, Université de la Manouba, Tunis, and **Evelyne Nkeng Peh**, GIZ/AU). Patrick also co-prepared a background brief on the JLMP and made a substantive panel presentation. Final Report of Workshop at <https://au.int/ar/node/36512>, and at: https://au.int/sites/default/files/documents/36512-doc-final_report-jlmp_capacity_building_wsp-casablanca.pdf

Feature event

Parliamentary Meeting on the occasion of the Adoption of the Global Compact for Safe, Orderly and Regular Migration

Organized jointly by the Inter-Parliamentary Union and the Parliament of the Kingdom of Morocco. 6-7 December 2018, Rabat, Morocco

Patrick Taran, GMPA President, spoke at global Parliamentary Conference on Migration organized by the Inter-Parliamentary Union (IPU) and the Parliament of the Kingdom of Morocco, held 6-7 December 2018 in the Parliament building in Rabat.



The conference brought together some 200 Parliamentarians from 80 countries worldwide, for two full days of presentations and parliamentary style debate. While the outcome focused on and endorsed the Global Compact approach and content, the *Final Declaration* reminded of the broader view and responsibilities of parliamentarians and parliaments. Relevant excerpts include:

“We believe that it is important that migration should not be considered primarily through a security lens. It is also a development, human rights issue that calls for a whole-of-government and whole-of-parliament approach...”

“we commit to demonstrating political leadership and redoubling our efforts to ensure that migration is governed properly and with respect for human dignity, in particular by: Protecting migrants, particularly those in vulnerable situations, through the ratification and implementation of relevant international human rights treaties and ILO Conventions, and through the use of parliamentary tools to hold our governments to account for their action or inaction to uphold these rights;

...By gathering more evidence and encouraging policies, based on balanced facts and views on migration, which favour the shared responsibility of understanding and mutual respect between migrants and host societies, as well as the integration of migrants into society.

...we guarantee the adoption of appropriate laws to protect against xenophobia, racism, intolerance and other forms of discrimination, and to report any cases of transgression when they occur...

8. We commit ourselves to working within our parliaments to design and implement a “parliamentary plan of action on migration...”

Text of the *Global Migration Policy Brief/ Plenary presentation by Patrick Taran 'Migration, Development, Integration & Human Rights: Global Challenges in the 21st Century'* is available at <https://www.ipu.org/event/parliamentary-conference-migration-in-lead-up-adoption-global-compact-migration/documents>

The *Final Declaration of the Parliamentary Conference on the adoption of the Global Compact on Migration* is available at: <http://en.puic.org/news/9814>

GMPA OPERATIONAL SUPPORT ACTIVITY 2018

Governance

Main activity included:

1. **Meetings** of Coordinating Team members in Geneva
2. Regular tele-consultations and exchanges among the **Coordinating Team**.
3. Established **GMPA activity planning for 2018** and projections for 2019
4. Drafted **financial and activity reports for 2017**

Secretariat

1. Provided support and assisted in arrangements, materials and logistics for member activities.
2. Maintained and further organized the documentation center
3. Updated regularly the contact database.
4. Regularly fed Facebook page, maintained Twitter account.
5. Maintained administrative activity and intern staff support.

Working Staff

All staff worked on a non-remunerative basis, either under formal Research Associate internship agreements or as 'pro-bono' executive staff (Research Associate interns worked primarily on mutually agreed research activity)

1. **Meera Jhogasundram**, GMPA Research Fellow, PhD Candidate, Geneva School of Diplomacy, January to April. (Singapore national)
2. **Tara Rose Thomas**, GMPA Research Associate, MA Candidate, University of Geneva, December 2017 to June 2018. (USA-France)
3. **Olga Kadysheva** served as professional staff at the office over the year.
4. **Patrick Taran** provided executive functions *ad interim*.

Communications and advocacy

1. Daily postings on GMPA **Facebook**, regular postings on **Twitter**
2. Regular mailings to about 350 core contacts.
3. Updated **website** with new documentation and activity/events reports
4. Expanded and corrected **contact data base** (over 6,500 entries at end of 2018)

Official business

Drafted annual reports for 2016 and 2017

Prepared by Patrick Taran (GMPA President), Piyasiri Wickramasekara (Vice-President)
and Olga Kadysheva (Acting Secretary)

with inputs by member Associates in 2020

Revised, added photography and completed September 2022

Approved by Officers 14 October 2022